Please write clearly, in block capitals.

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Candidate number $\square$

Surname
Forename(s)
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## A-level ACCOUNTING

## Paper 2 Accounting for analysis and decision-making

## Specimen

Time allowed: 3 hours

## Materials

For this paper you must have:

- a calculator.


## Instructions

- Use black ink or black ball-point pen.
- Fill in the boxes at the top of this page.
- Answer all questions.
- You must answer the questions in the spaces provided. Do not write outside the box around each page or on blank pages.
- Do all rough work in this answer book. Cross through any work you do not want to be marked.


## Advice

- The marks for each question are shown in brackets.
- The maximum marks for this paper is 120 .


## Section A

Answer all questions in this section.

For the multiple-choice questions, completely fill in the circle alongside the appropriate answer. CORRECT METHOD - WRONG METHODS $\propto \odot \propto$
If you want to change your answer you must cross out your original answer as shown.
 If you wish to return to an answer previously crossed out, ring the answer you now wish to select as shown.

| $\mathbf{0}$ | $\mathbf{1}$ Which formula is used to calculate the overhead absorption rate? |
| :--- | :--- | :--- |

A Actual overheads / actual activity


B Actual overheads / budgeted activity


C Budgeted overheads / actual activity


D Budgeted overheads / budgeted activity

[1 mark]

| $\mathbf{0}$ | $\mathbf{2}$ Which one of the following is not an example of a cost driver in activity based costing? |
| :--- | :--- | :--- |

A Number of direct labour hours

B Number of machine set-ups


C Number of production runs

D Number of quality inspections
[1 mark]

| $\mathbf{0}$ | $\mathbf{3}$ A business is considering investing in new machinery. The machinery will cost |
| :--- | :--- | :--- | $£ 850000$. The cash flows are shown below and are assumed to accrue evenly during the year.


| Year | Cash inflow <br> $\boldsymbol{£}$ | Cash outflow <br> $\boldsymbol{£}$ |
| :---: | :---: | :---: |
| 1 | 450000 | 200000 |
| 2 | 650000 | 200000 |
| 3 | 650000 | 200000 |

What is the payback period for the machine?

A 1 year 89 days $\square$

B 1 year 324 days

C 2 years 33 days $\square$

D 2 years 122 days

| 0 | 4 | Which best describes the net present value method of investment appraisal? |
| :--- | :--- | :--- |

A The amount of the discounted return on an investment

B The amount of the discounted value of inflows from an investment

C The investment required to produce a positive return on an
 investment

D The rate to produce a positive return on a proposedinvestment
[1 mark]

| $\mathbf{0}$ | $\mathbf{5}$ | Standard cost is best defined as which of the following? |
| :--- | :--- | :--- |

A The actual unit cost of a product produced in a period of time


B The actual average unit cost of a product produced in a period $\square$ of time

C The planned unit cost of a product produced in a period of time $\square$

D The planned average cost of a product produced in a period
 of time

| $\mathbf{0}$ | $\mathbf{6}$ The following information is available for the sale of Product X for June 2016. |
| :--- | :--- | :--- |


| Standard selling price per unit | $£ 26.00$ |
| :--- | :--- |
| Budgeted sales | 8400 units |
| Actual sales | 8600 units |
| Actual sales revenue | $£ 219300$ |

What is the sales price variance for June 2016?

A $£ 4300$ Adverse


B $£ 4300$ Favourable


C $£ 5200$ Adverse


D $£ 5200$ Favourable

$0 \quad 7 \quad$ A business operates a system of absorption costing. The business apportions factory administration overheads to the four departments: Cutting; Welding; Finishing and Stores based on the number of employees in each department.

| Department | Cutting | Welding | Finishing | Stores |
| :--- | :---: | :---: | :---: | :---: |
| Number of <br> employees | 25 | 20 | 15 | 10 |

The factory administration overheads are forecast to be $£ 175770$.
How much of the factory administration overheads will be apportioned to the Finishing department?

A $£ 12555$ $\square$

B $£ 37655$


C $£ 43942$


D $£ 58590$


| $\mathbf{0}$ | $\mathbf{8} \quad$ The following budgeted information is available for Product Y for August 2016. |
| :--- | :--- | :--- |

$$
\begin{array}{ll}
\text { Standard material usage per unit } & 5 \mathrm{~kg} \\
\text { Budgeted sales } & 3000 \text { units } \\
\text { Decrease in raw material inventory } & 1800 \mathrm{~kg} \\
\text { Increase in finished goods inventory } & 400 \text { units }
\end{array}
$$

How many kg of material will be purchased during July 2016 ?

A 11200 kg


B 13000 kg


C 15200 kg


D 17000 kg

[1 mark]

| $\mathbf{0}$ | $\mathbf{9}$ The following information is available for the single product manufactured by a |
| :--- | :--- | :--- | business.

Selling price per unit
Variable costs per unit
Fixed costs
Budgeted production
£24.50
£13.80
£90 000
18000 units

How many units must the business sell to produce an annual profit of $£ 80000$ ?
A 7477 units


B 14036 units


C 15888 units


D 29825 units

[1 mark]

| $\mathbf{1}$ | $\mathbf{0}$ | The following information is available for Product Z. |
| :--- | :--- | :--- |

Overhead absorption rate
$£ 5.00$ per labour hour
Standard labour hours per unit
6 hours
Finished goods inventory at 1 May 2016
50 units
Finished goods inventory at 31 May 2016100 units
What would be the difference between the profit for the month using absorption costing and the profit for the month using marginal costing?

A Absorption costing profit would be $£ 1500$ higher $\square$

B Absorption costing profit would be $£ 1500$ lower $\square$

C Absorption costing profit would be $£ 3000$ higher


D Absorption costing profit would be $£ 3000$ lower


| 1 | 1 |
| :--- | :--- | accounting.

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| 1 | 2 |
| :--- | :--- | Below is a break-even chart for a firm producing one product.



| $\mathbf{1}$ | $\mathbf{2}$. | $\mathbf{1}$ Calculate the selling price of the product. |
| :--- | :--- | :--- | :--- |

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| $\mathbf{1}$ | $\mathbf{2}$. | $\mathbf{2}$ Calculate the variable cost per unit. |
| :--- | :--- | :--- |

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| 1 | 2 | 3 | State the formula used to calculate contribution per unit. |
| :--- | :--- | :--- | :--- |

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| $\mathbf{1}$ | $\mathbf{2}$ | $\mathbf{4}$ Calculate the contribution per unit. |
| :--- | :--- | :--- | :--- |

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Turn over for next question

| $\mathbf{1}$ | $\mathbf{3}$ |
| :--- | :--- |$\quad$| The following information is available for Crosso Ltd a manufacturing company. |
| :--- |

## Period 1 Period 2

Sales in units $8000 \quad 9000$ Opening inventory 1400

The production manager wants the closing inventory to be one-fifth of the following month's sales.

| 1 | 3 | 1 | Prepare the production budget for Period 1. |
| :--- | :--- | :--- | :--- |

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| $\mathbf{1}$ | $\mathbf{3}$. | $\mathbf{2}$ Explain two benefits of preparing a production budget. |
| :--- | :--- | :--- | :--- |

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Turn over for next question

## Section B

Answer all questions in this section

## 14

Alan and Bashar are partners in a firm of solicitors. On 1 July Chun will be admitted as a partner.
The partners agreed:

- Interest on capital will be credited on a monthly basis at the rate of $5 \%$ per annum on the agreed capital figures
- the agreed capital figures are: Alan $£ 30000$; Bashar $£ 30000$ and Chun $£ 15000$. Chun will pay his capital into the partnership bank account on 1 July.
- to limit their monthly cash drawings to a maximum of $20 \%$ of their individual fee income in that month.
- the partnership will purchase a car for Chun on 1 July. The car will cost $£ 45000$.

The partners are in the process of drawing up a cash budget for July and August to see the effect on the bank balance of Chun joining the partnership and the purchase of the car.

## Additional information

## (1) Income

The firm's income is in the form of fees charged to clients. The actual and forecast fee income is:

|  | Actual |  | Forecast |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | April | May | June | July | August |
|  | $\boldsymbol{£}$ | $£$ | $£$ | $\boldsymbol{£}$ | $\boldsymbol{£}$ |
| Fee income Alan | 24000 | 22000 | 20000 | 15000 | 12000 |
| Fee income Bashar | 23000 | 25000 | 18000 | 16500 | 10000 |
| Fee income Chun |  |  |  | 5000 | 6000 |
|  | 47000 | 47000 | 38000 | 36500 | 28000 |

The clients are invoiced as soon as the work is completed and $25 \%$ will pay immediately; $50 \%$ will pay within 30 days. The remaining clients will pay within 60 days. However, $2 \%$ of these will not pay and should be regarded as bad debts.

## (2) Operating expenses

The forecast operating expenses for the partnership are $£ 31425$ per month, payable in the month they occur.

## (3) Drawings

Alan intends to withdraw the maximum amount of cash he is allowed in June, July and August. Bashar intends to withdraw $15 \%$ of his fee income in cash in June and July and none in August. Chun does not intend to take any cash drawings.

## (4) Overdraft

The bank have agreed to provide an overdraft facility of $£ 40000$. The interest rate charged on the overdraft is variable and is currently $10 \%$ per annum. In order to prepare the cash budget the partners have agreed to calculate the interest charged based on the closing bank balance of the previous month.

## (5) Bank balance

The partners expect the bank balance at 30 June to be $£ 6860$.

| 1 | 4 | 1 | Prepare the cash budget for the partnership for the months of July and August. |
| :--- | :--- | :--- | :--- |

[14 marks]
Cash Budget for Alan, Bashar and Chun for July and August

|  | July <br> $£$ | August <br> $£$ |
| :--- | :--- | :--- |
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Workings: $\qquad$
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| $\mathbf{1}$ | $\mathbf{4}$. | $\mathbf{2}$ The partners are considering using a bank loan as an alternative to the bank |
| :--- | :--- | :--- | overdraft to purchase the car. The bank manager has agreed in principle to a 5 year loan with a variable rate of interest; initially the interest rate would be $5 \%$.

Advise the partners whether they should finance the purchase of the car using the bank overdraft or a bank loan.
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Turn over for next question

| 1 | $\mathbf{5}$ | Pezzolo Ltd manufactures two products: Quixo and Zecal. |
| :--- | :--- | :--- |

The direct costs of each product are as follows.

|  | Quixo | Zecal |
| :--- | :---: | :---: |
|  | $\boldsymbol{£}$ | $\boldsymbol{£}$ |
| Direct materials per unit | 8.00 | 6.00 |
| Direct labour per unit | 9.00 | 14.00 |

The company's total factory overheads are $£ 30100$ per month.
Monthly production is

| Quixo | 1000 units |
| :--- | :--- |
| Zecal | 2400 units |

Quixo is sold for $£ 17.20$ per unit and Zecal for $£ 36.40$ per unit.
The company used activity based costing and has established that it has the following cost pools and cost drivers.

| Cost pool | Cost driver | Overhead <br> cost per <br> month | Information about <br> each product |
| :--- | :--- | :--- | :--- |
| Transfers of partly <br> finished goods | Number of times a product <br> is transferred to another <br> machine during production | $£ 14500$ | Quixo: 5 transfers <br> per unit <br> Zecal: 10 transfers <br> per unit |
| Inspections | Number of times a product <br> is inspected for quality <br> during production process | $£ 15600$ | Quixo: 4 <br> inspections per <br> unit <br> Zecal: 7 <br> inspections per <br> unit |


| 1 | 5 | 1 |
| :--- | :--- | :--- | or loss per unit on each product.

[14 marks]
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| 1 | 5 | 2 |
| :--- | :--- | :--- | The company faces strong competition from some rival companies and the selling prices of each product were chosen with this in mind.

Currently the company is able to sell all its production. However, the directors feel they should review the continued production of these products.

Advise the directors whether the company should continue production of Quixo and Zecal.
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Turn over for section C

## Section C

Answer all questions in this section

## 16

Stancost Ltd manufacture high quality wooden furniture for homes and offices. The company operates a standard costing system.

The managing director is very concerned that the actual profit for the month at $£ 22770$ is significantly less than the budgeted profit of $£ 90000$.

The cost accountant provides the following information.

|  | Budget |  | Actual |  |
| :--- | :---: | :---: | :---: | :---: |
| Sales and <br> production | 800 tables | $£ 650$ per <br> table | 860 tables | $£ 600$ per <br> table |
| Materials | 25 metres per <br> table | $£ 5.50$ per <br> metre | 35 metres per <br> table | $£ 4.50$ per <br> metre |
| Labour | 15 hours per <br> table | $£ 20$ per hour | 19 hours per <br> table | £17 per hour |

The cost accountant has also calculated the relevant variances.

| Variance | $£$ |  |
| :--- | :---: | :--- |
| Sales - price | 43000 | Adverse |
| Sales - volume | 39000 | Favourable |
| Materials - price | 30100 | Favourable |
| Materials - usage | 47300 | Adverse |
| Labour - rate | 49020 | Favourable |
| Labour - efficiency | 68800 | Adverse |

The managers of the relevant departments have seen the figures above and have made some initial comments.

Manager responsible for sales.
"The price variance was the result of having to lower the price because of increased competition."
Manager responsible for materials.
"The price variance was the result of negotiating a much better deal with a new supplier."
Manager responsible for labour
"We have followed other companies in the industry and employed workers on zero hour contracts and this has reduced our wage bill."

The Managing Director believes that the managers may be covering for each other and the reasons given are not the real causes of the variances but have been caused internally.

| 1 | 6 | 1 |
| :--- | :--- | :--- | Assess the significance of the variances on the performance of the business and the Managing Director's view that the variances are caused internally.

[25 marks]
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## 17

The directors of Londro plc, a large holding company, are considering two alternative investment projects. Whichever project is chosen, the company will have to borrow the initial investment at a variable interest rate of $4 \%$ per annum

## Project A

This project involves the exploitation of mineral resources in an under-developed country. The resources would provide cheap raw materials for other companies in the Londro group. It will result in large numbers of local workers being employed on low skilled jobs, bringing a boost to the country's economy.

## Project B

This project is to build a shopping and leisure complex on ex-industrial land in the North of England. The land is available due to the closure of the steel works which was the main employer in the area. The complex would provide significant job opportunities in the retail and leisure sector.

The Finance Director has carried out investment appraisals on both projects and this is summarised below

|  | Project A | Project B |
| :--- | :---: | :---: |
| Initial investment | $£ 80$ million | $£ 50$ million |
| Net present value | $£ 950000$ | $£ 650000$ |
| Payback period | 10 years | 15 years |
| Estimated life of project | 15 years | 25 years |

Net present value was calculated using a discount rate of $9 \%$ for both projects. This was based on the current return on capital employed of $5 \%$ plus the interest rate of $4 \%$.

| $\mathbf{1}$ | $\mathbf{7}$ | $\mathbf{1}$ | Assess the two projects and recommend to the directors the one they should select. |
| :--- | :--- | :--- | :--- |

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END OF QUESTIONS

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22 December 2016

